

August 22, 2024

Crescent Sanitary District
136745 Hwy 97
Crescent, OR 97733

Dear Ms. Ashcraft,

In accordance with your instructions, and in line with the requirements of the Oregon Department of Environmental Quality (DEQ) I have compiled the Financial Analysis Summary of Crescent Sanitary District (CSD) set out on the following pages and which is being forwarded to you together with this letter.

The purpose of the financial analysis under the generally accepted accounting principles (GAAP) is to determine CSD's feasibility of its continuity of a "going concern" entity. The data was derived from various sources and all data presented is **excluding** amounts for amortization, depreciation, and loan interest for the purpose of determining CSD solvency or is based on my own computations as follows:

- City of Crescent demographics
- CSD Accumulation of cash. Historical financial data for the three years ended June 30, 2022, to June 30, 2024, and the month ended July 31, 2024.
- Cash depletion forecast FY 2023
- CSD July 2024 Profit and Loss Budget vs. Actual
- Operational Budgets FY 2025

Crescent Community Demographics

Every business growth strategy must have a plan to expand in a specific aspect, their potential for a significant growth in their yearly revenue, number of potential customers, etc.

Crescent is an unincorporated community in Klamath County (no to be confused with Crescent Lake CCD or Crescent City) as reported by the United States Census Bureau, during their 2020 decennial census, Crescent City including the community of Crescent have a total population of approximately 3,300 with a median household income of \$56,900, and their median age of 55.5. It's estimated that Crescent (the community) has currently a total estimated population of 400-500.

At the writing of this report, CSD is servicing 323 clients. with no significant growth potential due to limited customer availability and sewer facility limitations. Management being aware of its limitations, during 2020-2023 offered a significantly reduced cost to lot owners of a \$1,500 fee to connect to CSD Stub. Current estimated cost to connect to CSD Stub is \$9K. It should be noted that CSD sewer facility service is limited to the east side of Crescent (the community), further reducing the potential for growth.

CSD Accumulation of Cash

Exhibit 1 and 2 displays operating historical data of CSD for the periods of their FY 2022, 2023, and 2024. During CSD's FY 2023 and 2022 grants totaled \$835,000 and \$103,934 and loan forgiveness \$500,000 and \$12,000 respectively.

These grants and loan proceeds received during FY 2023 and 2022 enabled CSD to keep 45.1% and 100.0% respectively of their net cash provided by its operation, marking the beginning of CSD accumulation of cash from \$39,540 on 30 June 2022 to a cash balance of \$144,671 on 31 July 2024.

As everyone is aware, no loan payments, interest or loan fees have been paid due during FY 2024. During FY 2023 management began to foresee a projected and significant cash depletion which began in April of 2024 (exhibit 3 and 4).

Fiscal Year	2022	2023	2024	July 2024
Gross Operational Income	\$277,458	\$315,696	\$368,103	(\$4,872)
Net increase/(decrease) in cash	11,839	38,163	54,607	(\$17,234)
Cash at end of period-All accts	\$39,540	\$92,901	\$161,904	\$144,671

Cash depletion forecast FY 2023

During the month of June 2023 management requested a simple cash flow projection to determine the feasibility of CSD having sufficient cash to pay loans due in December 2023 and February 2024.

An excel worksheet (Exhibit 5) was prepared showing estimated cash balance per month from July 2023-June 2024 by calculating estimated net cash increases per month (no depreciation, loan interest considered) and applying amount of scheduled loan payments in December 2023 and February 2024.

As shown in Exhibit 5, using actual cash balances and assuming all payments scheduled during FY 2023 would have been made, CSD would have ended their FY 2023 with a positive cash balance in all financial institutions in the amount of \$67,389, not sufficient to meet FY 2024 operational cost.

On January 3, 2024, an independent audit report completed by Sensiba Accounting Firm provided in their **note 11 - Going concern** (page 19 of their report - Exhibit 6) the opinion that it was unlikely that the district would have the ability to meet its obligations during FY 2024 and into future fiscal years.

CSD July 2024 Profit and Loss Budget vs. Actual

Based on financial results for the month of July 2024, exhibit 7 presents a profit and loss budget vs. actual statement. For the period presented all bank accounts were reconciled and accruals recorded to fairly present an accurate income and expenditure statement to compare to management's FY 2025 projections.

As presented in exhibit 7, operational and administrative costs exceeded operational income by \$4,872. Management had projected a loss for July 2024 in the amount of \$6,749. Management indicated that a projected major repair of one of their trucks estimated to cost between \$3-4 thousand dollars is an on-going project during the current month of August.

Operational Budgets FY 2025

As a result of management's actions to actualize CSD with a transparent governance by implementing district policies with designed standard and adopting required ordinances, began to reach out to various stakeholders.

Their quest began after realizing mid-year 2023 their unavoidable depletion of cash over the next 12-24 months and the inability to meet loan payments deadlines, CSD office manager advised what was then CSD's management and the advisory board.

Assistance for guidance began with DEQ web meetings, CSD legal staff, OSHA, AND HR SDAO, with finally word getting out to the Klamath County commissioner. As a result, a visit by management personnel of the South Suburban Sanitary District (SSSD) was scheduled during July 2024 and with additional visits during the current month of August.

CSD was visited by SSSD's accountant and engineers, providing significant and valuable information of CSD's deteriorating condition of the sewer system because of what appeared to be a faulty design. SSSD is in the process of publishing their findings to the Klamath County commissioner.

With information and guidance received by SDAO, OSHA and consulting services provided by Scott De Carlo. a budget was prepared for CSD's FY 2025 reflecting increases in operational expenses and personnel labor costs as noted by OSHA during their recent visit. The consultant's review of the sewer system required significant increases in repairs and maintenance costs.

Exhibit 8 delineates CSD's FY 2025 management's detailed administrative and operational budget portraying an annual loss at year end June 30, 2025, in the amount of \$99,638. As noted in my previous section ***CSD July 2024 Profit and Loss vs Actual***, management's projected loss for the month of July 2024 was on target with actual results.

Summary

With the assumption management's FY 2025 budget as presented is considered fairly accurate, the following conclusion is provided:

➤ Utility fee increase

Currently CSD utility monthly fee for their residential customers is \$79.50 (\$198 for the 3-4 existing business clients). A monthly fee increases of approximately \$20 for each of their 423 customers would have to be implemented to reach CSD's break in point.

➤ DEQ/OBDD Loan term compliance

OBDD LOANS	
DUE DATE	AMOUNT
DEC 2024	\$57,798
DEQ LOAN # R25100	
AUG 2024	74,140
AUG 2024	28,252
AUG 2024	16,962
FEB 2025	74,140
DEQ LOAN # R25102	
AUG 2024	15,220
FEB 2025	4,362
Total Cash Requirement	\$270,874

Based on CSD's limited to non-existing potential for growth coupled with the unlikelihood of a significant increase in utility service fees of approximately \$55 to comply with loan terms in addition to the increase of \$20 to reach CSD's breakeven point amounting to a total monthly residential fee of \$154 (currently at \$79.50) it's my opinion and management's due diligence since the beginning of their FY 2023 by reaching out for guidance, that CSD is quickly reaching the insolvency period.

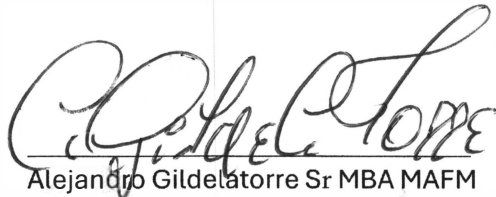
➤ Going Concern

Assuming CSD manages to obtain State, federal grants or loan forgiveness covering their entire loan portfolio, CSD's going concern will continue to be unlikely for now and future years.

CSD will still have to be content with the likelihood of fee increases to meet operational expenses, the acquisition of additional cash for future maintenance, and equipment replacement with an existing and deficient sewer system.

It is recommended CSD management request a moratorium on their loan payments to review and consider recommendations that are expected from the SSSD's report to Klamath County Commissioner.

In addition, and to rid CSD of questionable administrative and operational cost as presented in their FY 2025 budget by others, an in-depth study be conducted to validate by a third-and independent-party management's current FY 2025 budget. Perhaps professional engineers that visited CSD facilities have already provided that information to SSSD's management.

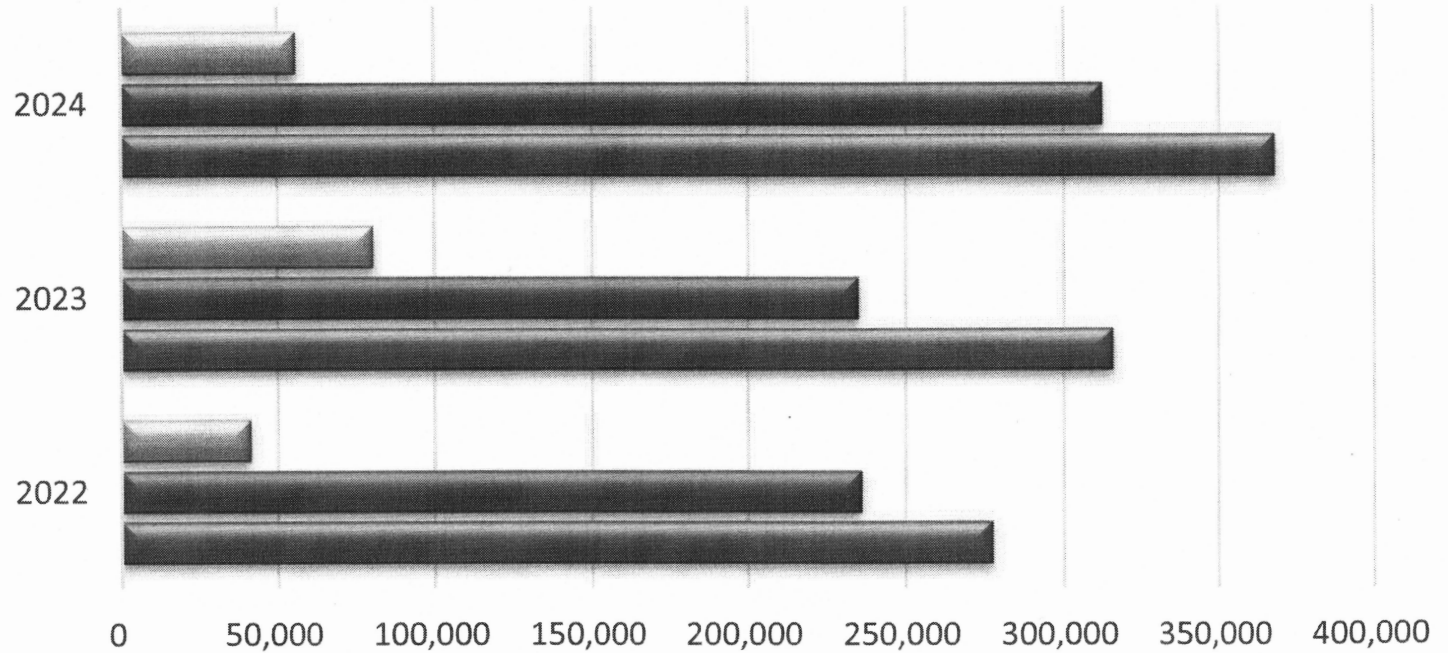
A handwritten signature in black ink, appearing to read 'Alejandro Gildelatorre Sr', is written over a horizontal line.

Alejandro Gildelatorre Sr MBA MAFM
Gildelatorre Tax and Accounting
Dba BizTaxes1120
403 S Paseo Pena Unit B
Green Valley, AZ 85614

CRESCENT SANITARY DISTRICT			
Statement of Rvenues, and Expenses (excluding Depreciation and Loan Interest)			
	2024	2023	2022
Operating revenues:			
Charges for services	354,103	315,696	272,568
System development charges	14,215		4,890
Total operating revenues	368,318	315,696	277,458
Operating expenses:			
Advertising	-	-	86
Amortization - disregarded in this report			
Contracted services	63,383	33,094	68,191
Depreciation - disregarded in this report			
Equipment and tools	39		696
Facilities and Vehicles	9,509	12,671	7,390
Insurance	11,928	11,662	9,204
Miscellaneous	3,286	697	
Licenses, dues and permits	3,624	9,219	4,633
Office expense	15,305	11,843	12,088
Rent	13,200	13,200	13,200
Repair & maintenance	16,683	15,221	2,029
Supplies	3,042		1,023
Travel and meals	272		1,025
Utilities	17,318	18,040	24,997
Wages and associated payroll costs	154,746	109,471	91,540
Total operating expenses	312,335	235,118	236,102
Operating Income - modified	55,983	80,578	41,356
Non-operating revenue and (expense):			
Property taxes	35,350	35,972	22,507
Capital grants		835,000	103,934
Interest income	426	253	51
Gain (loss) on sale of assets		(1,312)	715
Other income	931	710	-
Sewer system impairment loss		-	(88,000)
Grant repayment		(12,300)	-
Loan forgiveness		500,000	12,000
Interest expense		(70,470)	(81,032)
Insurance Claims	36,541		
Total non-operating revenue and expense	73,248	1,287,853	-29,825

Crescent Sanitary District

Excludes Amortization/Depreciation/Loan Interest



	2022	2023	2024
■ Operating Income	41,356	80,578	55,983
■ Total Operating Expenses	236,102	235,118	312,335
■ Total Operating Revenue	277,458	315,696	368,318

■ Operating Income ■ Total Operating Expenses ■ Total Operating Revenue

Crescent Sanitary District - Actual
Statement of Cash Flows
 April through July 2024

	<u>Apr - Jul 24</u>
OPERATING ACTIVITIES	
Net Income	-15,593.93
Adjustments to reconcile Net Income to net cash provided by operations:	
1212 · Customer Sanitary Services	-4,887.53
1220 · Deposits	-450.00
1260 · Advance Payroll	-1,969.62
1300 · Prepaid Expenses	3,399.30
2010 · Accounts Payable	-10,149.98
2020 · Accrued Salaries & Wages	8,662.70
2023 · Employee's Vacation Payable	-660.18
2024 · Employee's Sick Absence Payable	3,932.70
2030 · *Payroll Taxes Payable	5,763.34
Net cash provided by Operating Activities	-11,953.20
INVESTING ACTIVITIES	
1520 · Machinery & Equipment	-729.95
1535 · Machinery & Equip - Vehicles	-6,698.00
1580 · Projects in Progress: 1580.2 · CLS 2	-7,776.00
Net cash provided by Investing Activities	-15,203.95
Net cash increase for period	-27,157.15
Cash at beginning of period	171,828.26
Cash at end of period	<u><u>144,671.11</u></u>

Crescent Sanitary District - Actual
Statement of Cash Flows
July 2024

	Jul 24
OPERATING ACTIVITIES	
Net Income	-4,871.53
Adjustments to reconcile Net Income to net cash provided by operations:	
1212 · Customer Sanitary Services	-3,316.00
1220 · Deposits	-450.00
1300 · Prepaid Expenses	83.21
2010 · Accounts Payable	-11,326.23
2020 · Accrued Salaries & Wages	2,450.66
2023 · Employee's Vacation Payable	347.12
2024 · Employee's Sick Absence Payable	-116.88
2030 · *Payroll Taxes Payable	-34.03
Net cash provided by Operating Activities	-17,233.68
Net cash increase for period	-17,233.68
Cash at beginning of period	161,904.79
Cash at end of period	<u><u>144,671.11</u></u>

Crescent Sanitary District										
Cash Flow Estimates based on Projected Net Cash Increases										
	31-Oct-23	30-Nov-23	31-Dec-23	31-Jan-24	29-Feb-24	31-Mar-24	30-Apr-24	31-May-24	30-Jun-24	
Projection with loan payments:										
Estimates Provided to Management on June 12, 2023										
1000 · CSD Checking	54,538.00	57,525.00	57,266.00	60,174.00	62,707.00	61,454.00	63,977.00	65,746.00	67,489.00	
1010 · CSD Savings-DEQ	47,897.00	52,897.00	0.00	5,000.00	(83,449.00)	(83,449.00)	(80,449.00)	(77,449.00)	(74,449.00)	
Total Checking/Savings	102,435.00	110,422.00	57,266.00	65,174.00	(20,742.00)	(21,995.00)	(16,472.00)	(11,703.00)	(6,960.00)	
			Loan payment		Loan Payment					
Actual cash bal-no loan payments										
1000 · CSD Checking	59,257.00	58,671.00	74,439.00	78,151.00	83,691.00	118,739.00	104,178.00	106,587.00	105,710.00	
1010 · CSD Savings-DEQ	46,052.00	46,568.00	47,084.00	47,584.00	48,084.00	48,584.00	49,084.00	49,584.00	50,181.00	
1020 · CSD Savings	2,001.00	2,501.00	3,003.00	3,503.00	4,005.00	4,505.00	5,005.00	5,505.00	6,014.00	
Total Checking/Savings	107,310.00	107,740.00	124,526.00	129,238.00	135,780.00	171,828.00	158,267.00	161,676.00	161,905.00	
					Total Loan payments due during FY 2024					(94,516.00)
					CSD Cash Balance if payments made 06/30/0224					\$ 67,389.00

CRESCENT SANITARY DISTRICT
(Crescent, Oregon)
Notes to the Financial Statements
June 30, 2023

Note 11 – Going concern:

The wastewater infrastructure project was substantially placed in service during the year ended June 30, 2022. At the closing and acceptance of the project, the loans used to fund the projects were closed out and requirements to repay the debt have commenced. The District was able to obtain \$835,000 of grant funding during the year to fund principle and accrued interest due during the current fiscal year and for the DEQ loans, sufficient to fund requirements through the August 1, 2023 schedule payment. Additionally, the DEQ awarded forgiveness of \$500,000 during the year to assist in reducing annual payment requirements.

Management expects to meet its debt service requirements for the December 2023 scheduled payment, but projects debt payments required beginning in February 2024 will not be paid due to an expected shortfall of cash at that time. Because the projected annual cash flow from property taxes and charges for services are not expected to be sufficient to fund operations and debt service requirements into subsequent future years, it is unlikely the District has the ability to meet its obligations in the subsequent fiscal year and into future fiscal years.

Management has adopted a budget for the fiscal year ending June 30, 2024 to include funding of all operations and the December 2023 debt service payment. Management's plans to mitigate the current projected shortfall to meet its obligations include pursuing additional grant funding and renegotiation of its debt repayment schedules with lenders.

As of the date of this statement, management does not intend to discontinue operations and has concluded that current projected revenue is sufficient to cover operations into the future, absent scheduled debt service payments.

Note 12 – Subsequent event:

On December 22, 2023, a representative of Business Oregon, confirmed their approval to defer the OBDD loan payment due in December 2023 for one year, to be due December 2024.

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Actual Basis

Crescent Sanitary District - Actual Profit & Loss Budget vs. Actual July 2024

	Jul 24	Budget	\$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
4660 · Utility Revenue	29,665.58	28,970.00	695.58	102.4%
4665 · Klamath County Property Taxes	395.47	3,750.00	-3,354.53	10.5%
4680 · Utility Revenue Refunds	0.00	-50.00	50.00	0.0%
4910 · Late Fees	900.00	700.00	200.00	128.6%
Total Income	30,961.05	33,370.00	-2,408.95	92.8%
Gross Profit	30,961.05	33,370.00	-2,408.95	92.8%
Expense				
5100 · Wages & Associated Payroll Cost				
5105 · Wages Expense	15,093.50	15,660.00	-566.50	96.4%
5107 · Wages Expense - On Call	1,511.20	1,520.00	-8.80	99.4%
5108 · Stipend - Medical	395.00	434.00	-39.00	91.0%
5110 · Payroll Employer's Cost	1,735.23	2,640.00	-904.77	65.7%
5120 · Workmans Compensation Expense	98.17	680.00	-581.83	14.4%
5130 · Accrued Vacation Expense	347.12	325.00	22.12	106.8%
5135 · Accrued Sick Absence Expense	347.12	325.00	22.12	106.8%
5150 · Payroll Services Cost	202.25	170.00	32.25	119.0%
Total 5100 · Wages & Associated Payroll Cost	19,729.59	21,754.00	-2,024.41	90.7%
6200 · Contract Services				
6210 · Accounting Fees	490.00	500.00	-10.00	98.0%
6230 · Alarm System	960.00	0.00	960.00	100.0%
6250 · Consulting	1,575.00	2,650.00	-1,075.00	59.4%
6270 · Legal and Professional Fees	30.00	0.00	30.00	100.0%
6280 · Outside Contract Services	4,001.00	3,150.00	851.00	127.0%
Total 6200 · Contract Services	7,056.00	6,300.00	756.00	112.0%
6400 · Facilities & Vehicles				
6410 · Decomissioning	0.00	430.00	-430.00	0.0%
6420 · Facilities Repair & Maint	0.00	170.00	-170.00	0.0%
6440 · Vehicle Gas & Fuel	760.63	585.00	175.63	130.0%
6450 · Vehicle Repairs and Maintenance	0.00	1,250.00	-1,250.00	0.0%
Total 6400 · Facilities & Vehicles	760.63	2,435.00	-1,674.37	31.2%
6500 · Field Equipment Maintenance				
6510 · Chlorination	2,807.55	2,033.00	774.55	138.1%
6515 · Communication	144.75	84.00	60.75	172.3%
6520 · Field Equipment Maint & Repairs	0.00	1,167.00	-1,167.00	0.0%
6530 · Field Supplies	191.14	667.00	-475.86	28.7%
6540 · Maintenance Tools	0.00	375.00	-375.00	0.0%
6580 · Testing	324.00	400.00	-76.00	81.0%
Total 6500 · Field Equipment Maintenance	3,467.44	4,726.00	-1,258.56	73.4%
6600 · Utilities				
6610 · Electric	1,159.24	1,150.00	9.24	100.8%
6620 · CenturyLink	0.39	130.00	-129.61	0.3%
6630 · Crescent Water Expense	79.36	0.00	79.36	100.0%
Total 6600 · Utilities	1,238.99	1,280.00	-41.01	96.8%
7000 · Office Expense				
7140 · Bank Fee	5.00	5.00	0.00	100.0%
7150 · Business Expenses	0.00	70.00	-70.00	0.0%
7170 · Credit Card Service	0.00	175.00	-175.00	0.0%
7200 · Garbage Service	17.38	18.00	-0.62	96.6%
7240 · Insurance - Property/Casualty	941.83	975.00	-33.17	96.6%
7270 · License and Fees	0.00	260.00	-260.00	0.0%
7310 · Other	139.45	0.00	139.45	100.0%
7320 · Office Supplies	455.99	170.00	285.99	268.2%
7360 · Property Lease	1,100.00	1,100.00	0.00	100.0%
7370 · Postage, Mailing Service	451.06	235.00	216.06	191.9%

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Actual Basis

Crescent Sanitary District - Actual Profit & Loss Budget vs. Actual July 2024

	Jul 24	Budget	\$ Over Budget	% of Budget
7380 · Printing and Copying	545.60	0.00	545.60	100.0%
7400 · Subscriptions, Membership Dues	65.00	0.00	65.00	100.0%
7410 · Software	134.00	0.00	134.00	100.0%
7415 · Stipend - CSD Board	0.00	350.00	-350.00	0.0%
7430 · Telephone Expense-Verizon	187.02	281.00	-93.98	66.6%
7470 · Web Design and Maintenance	76.50	0.00	76.50	100.0%
Total 7000 · Office Expense	4,118.83	3,639.00	479.83	113.2%
Total Expense	36,371.48	40,134.00	-3,762.52	90.6%
Net Ordinary Income	-5,410.43	-6,764.00	1,353.57	80.0%
Other Income/Expense				
Other Income				
8000 · Other Income				
8040 · Proceeds from insurance claims	500.00	0.00	500.00	100.0%
8070 · Interest Income	38.90	15.00	23.90	259.3%
Total 8000 · Other Income	538.90	15.00	523.90	3,592.7%
Total Other Income	538.90	15.00	523.90	3,592.7%
Net Other Income	538.90	15.00	523.90	3,592.7%
Net Income	-4,871.53	-6,749.00	1,877.47	72.2%

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Accrual Basis

**Crescent Sanitary District - Actual
Profit & Loss Budget Overview
July 2024 through June 2025**

	Jul 24	Aug 24	Sep 24	Oct 24	Nov 24
Ordinary Income/Expense					
Income					
4660 · Utility Revenue	28,970.00	28,970.00	28,970.00	28,970.00	28,970.00
4665 · Klamath County Property Taxes	3,750.00	3,750.00	3,750.00	3,750.00	3,750.00
4680 · Utility Revenue Refunds	-50.00	-50.00	-50.00	-50.00	-50.00
4910 · Late Fees	700.00	700.00	700.00	700.00	700.00
Total Income	33,370.00	33,370.00	33,370.00	33,370.00	33,370.00
Gross Profit	33,370.00	33,370.00	33,370.00	33,370.00	33,370.00
Expense					
5100 · Wages & Associated Payroll Cost					
5105 · Wages Expense	15,660.00	15,660.00	15,660.00	15,660.00	15,660.00
5107 · Wages Expense - On Call	1,520.00	1,520.00	1,520.00	1,520.00	1,520.00
5108 · Stipend - Medical	434.00	434.00	434.00	434.00	434.00
5110 · Payroll Employer's Cost	2,640.00	2,640.00	2,640.00	2,640.00	2,640.00
5120 · Workmans Compensation Expense	680.00	680.00	680.00	680.00	680.00
5130 · Accrued Vacation Expense	325.00	325.00	325.00	325.00	325.00
5135 · Accrued Sick Absence Expense	325.00	325.00	325.00	325.00	325.00
5150 · Payroll Services Cost	170.00	170.00	170.00	170.00	170.00
Total 5100 · Wages & Associated Payroll Cost	21,754.00	21,754.00	21,754.00	21,754.00	21,754.00
6200 · Contract Services					
6210 · Accounting Fees	500.00	500.00	500.00	500.00	500.00
6240 · Audit Fee	0.00	5,000.00	3,500.00	0.00	0.00
6250 · Consulting	2,650.00	2,650.00	2,650.00	2,650.00	2,650.00
6280 · Outside Contract Services	3,150.00	3,150.00	3,150.00	3,150.00	3,150.00
Total 6200 · Contract Services	6,300.00	11,300.00	9,800.00	6,300.00	6,300.00
6400 · Facilities & Vehicles					
6410 · Decomissioning	430.00	430.00	430.00	430.00	430.00
6420 · Facilities Repair & Maint	170.00	170.00	170.00	170.00	170.00
6440 · Vehicle Gas & Fuel	585.00	585.00	585.00	585.00	585.00
6450 · Vehicle Repairs and Maintenance	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00
Total 6400 · Facilities & Vehicles	2,435.00	2,435.00	2,435.00	2,435.00	2,435.00
6500 · Field Equipment Maintenance					
6510 · Chlorination	2,033.00	2,033.00	2,033.00	2,033.00	2,033.00
6515 · Communication	84.00	84.00	84.00	84.00	84.00
6520 · Field Equipment Maint & Repairs	1,167.00	1,167.00	1,167.00	1,167.00	1,167.00
6530 · Field Supplies	667.00	667.00	667.00	667.00	667.00
6540 · Maintenance Tools	375.00	375.00	375.00	375.00	375.00
6580 · Testing	400.00	400.00	400.00	400.00	400.00

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08/21/24

Accrual Basis

**Crescent Sanitary District - Actual
Profit & Loss Budget Overview
July 2024 through June 2025**

	Jul 24	Aug 24	Sep 24	Oct 24	Nov 24
Total 6500 · Field Equipment Maintenance	4,726.00	4,726.00	4,726.00	4,726.00	4,726.00
6600 · Utilities					
6610 · Electric	1,150.00	1,150.00	1,150.00	1,150.00	1,150.00
6620 · CenturyLink	130.00	130.00	130.00	130.00	130.00
Total 6600 · Utilities	1,280.00	1,280.00	1,280.00	1,280.00	1,280.00
7000 · Office Expense					
7140 · Bank Fee	5.00	5.00	5.00	5.00	5.00
7150 · Business Expenses	70.00	70.00	70.00	70.00	70.00
7160 · Business Registration Fees	0.00	0.00	0.00	0.00	0.00
7170 · Credit Card Service	175.00	175.00	175.00	175.00	175.00
7200 · Garbage Service	18.00	18.00	18.00	18.00	18.00
7240 · Insurance - Property/Casualty	975.00	975.00	975.00	975.00	975.00
7270 · License and Fees	260.00	260.00	260.00	260.00	260.00
7320 · Office Supplies	170.00	170.00	170.00	170.00	170.00
7330 · Office Equipment & Software	0.00	0.00	0.00	0.00	0.00
7340 · Operations Certifications	0.00	0.00	0.00	0.00	0.00
7360 · Property Lease	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
7370 · Postage, Mailing Service	235.00	235.00	235.00	235.00	235.00
7400 · Subscriptions, Membership Dues	0.00	0.00	0.00	0.00	410.00
7415 · Stipend - CSD Board	350.00	350.00	350.00	350.00	350.00
7420 · Training	0.00	0.00	750.00	0.00	0.00
7430 · Telephone Expense-Verizon	281.00	281.00	281.00	281.00	281.00
7440 · Taxes - Not UBIT	0.00	0.00	0.00	0.00	440.00
7465 · Employee Uniforms	0.00	0.00	0.00	300.00	0.00
7470 · Web Design and Maintenance	0.00	0.00	0.00	0.00	0.00
Total 7000 · Office Expense	3,639.00	3,639.00	4,389.00	3,939.00	4,489.00
Total Expense	40,134.00	45,134.00	44,384.00	40,434.00	40,984.00
Net Ordinary Income	-6,764.00	-11,764.00	-11,014.00	-7,064.00	-7,614.00
Other Income/Expense					
Other Income					
8000 · Other Income					
8070 · Interest Income	15.00	15.00	15.00	15.00	15.00
Total 8000 · Other Income	15.00	15.00	15.00	15.00	15.00
Total Other Income	15.00	15.00	15.00	15.00	15.00
Net Other Income	15.00	15.00	15.00	15.00	15.00
Net Income	-6,749.00	-11,749.00	-10,999.00	-7,049.00	-7,599.00

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Accrual Basis

**Crescent Sanitary District - Actual
Profit & Loss Budget Overview
July 2024 through June 2025**

	Dec 24	Jan 25	Feb 25	Mar 25	Apr 25
Ordinary Income/Expense					
Income					
4660 · Utility Revenue	28,970.00	28,970.00	28,970.00	28,970.00	28,970.00
4665 · Klamath County Property Taxes	3,750.00	3,750.00	3,750.00	3,750.00	3,750.00
4680 · Utility Revenue Refunds	-50.00	-50.00	-50.00	-50.00	-50.00
4910 · Late Fees	700.00	700.00	700.00	700.00	700.00
Total Income	33,370.00	33,370.00	33,370.00	33,370.00	33,370.00
Gross Profit	33,370.00	33,370.00	33,370.00	33,370.00	33,370.00
Expense					
5100 · Wages & Associated Payroll Cost					
5105 · Wages Expense	15,660.00	15,660.00	15,660.00	15,660.00	15,660.00
5107 · Wages Expense - On Call	1,520.00	1,520.00	1,520.00	1,520.00	1,520.00
5108 · Stipend - Medical	434.00	434.00	434.00	434.00	434.00
5110 · Payroll Employer's Cost	2,640.00	2,640.00	2,640.00	2,640.00	2,640.00
5120 · Workmans Compensation Expense	680.00	680.00	680.00	680.00	680.00
5130 · Accrued Vacation Expense	325.00	325.00	325.00	325.00	325.00
5135 · Accrued Sick Absence Expense	325.00	325.00	325.00	325.00	325.00
5150 · Payroll Services Cost	170.00	170.00	170.00	170.00	170.00
Total 5100 · Wages & Associated Payroll Cost	21,754.00	21,754.00	21,754.00	21,754.00	21,754.00
6200 · Contract Services					
6210 · Accounting Fees	500.00	500.00	500.00	500.00	500.00
6240 · Audit Fee	0.00	0.00	0.00	0.00	0.00
6250 · Consulting	2,650.00	2,650.00	2,650.00	2,650.00	2,650.00
6280 · Outside Contract Services	3,150.00	3,150.00	3,150.00	3,150.00	3,150.00
Total 6200 · Contract Services	6,300.00	6,300.00	6,300.00	6,300.00	6,300.00
6400 · Facilities & Vehicles					
6410 · Decommissioning	430.00	430.00	430.00	430.00	430.00
6420 · Facilities Repair & Maint	170.00	170.00	170.00	170.00	170.00
6440 · Vehicle Gas & Fuel	585.00	585.00	585.00	585.00	585.00
6450 · Vehicle Repairs and Maintenance	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00
Total 6400 · Facilities & Vehicles	2,435.00	2,435.00	2,435.00	2,435.00	2,435.00
6500 · Field Equipment Maintenance					
6510 · Chlorination	2,033.00	2,440.00	2,440.00	2,440.00	2,440.00
6515 · Communication	84.00	84.00	84.00	84.00	84.00
6520 · Field Equipment Maint & Repairs	1,167.00	1,167.00	1,167.00	1,167.00	1,167.00
6530 · Field Supplies	667.00	667.00	667.00	667.00	667.00
6540 · Maintenance Tools	375.00	375.00	375.00	375.00	375.00
6580 · Testing	400.00	450.00	450.00	450.00	450.00

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Accrual Basis

**Crescent Sanitary District - Actual
Profit & Loss Budget Overview
July 2024 through June 2025**

	Dec 24	Jan 25	Feb 25	Mar 25	Apr 25
Total 6500 · Field Equipment Maintenance	4,726.00	5,183.00	5,183.00	5,183.00	5,183.00
6600 · Utilities					
6610 · Electric	1,150.00	1,150.00	1,150.00	1,150.00	1,150.00
6620 · CenturyLink	130.00	130.00	130.00	130.00	130.00
Total 6600 · Utilities	1,280.00	1,280.00	1,280.00	1,280.00	1,280.00
7000 · Office Expense					
7140 · Bank Fee	5.00	5.00	5.00	5.00	5.00
7150 · Business Expenses	70.00	70.00	70.00	70.00	70.00
7160 · Business Registration Fees	0.00	0.00	0.00	0.00	0.00
7170 · Credit Card Service	175.00	175.00	175.00	175.00	175.00
7200 · Garbage Service	18.00	18.00	18.00	18.00	18.00
7240 · Insurance - Property/Casualty	975.00	975.00	975.00	975.00	975.00
7270 · License and Fees	260.00	260.00	260.00	260.00	260.00
7320 · Office Supplies	170.00	170.00	170.00	170.00	170.00
7330 · Office Equipment & Software	0.00	200.00	0.00	0.00	0.00
7340 · Operations Certifications	0.00	600.00	0.00	0.00	0.00
7360 · Property Lease	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
7370 · Postage, Mailing Service	235.00	235.00	235.00	235.00	235.00
7400 · Subscriptions, Membership Dues	408.00	15.00	15.00	15.00	15.00
7415 · Stipend - CSD Boad	350.00	350.00	350.00	350.00	350.00
7420 · Training	750.00	0.00	0.00	750.00	0.00
7430 · Telephone Expense-Verizon	281.00	281.00	281.00	281.00	281.00
7440 · Taxes - Not UBIT	0.00	0.00	0.00	0.00	0.00
7465 · Employee Uniforms	0.00	0.00	0.00	0.00	0.00
7470 · Web Design and Maintenance	450.00	0.00	0.00	0.00	400.00
Total 7000 · Office Expense	5,247.00	4,454.00	3,654.00	4,404.00	4,054.00
Total Expense	41,742.00	41,406.00	40,606.00	41,356.00	41,006.00
Net Ordinary Income	-8,372.00	-8,036.00	-7,236.00	-7,986.00	-7,636.00
Other Income/Expense					
Other Income					
8000 · Other Income					
8070 · Interest Income	15.00	15.00	15.00	15.00	15.00
Total 8000 · Other Income	15.00	15.00	15.00	15.00	15.00
Total Other Income	15.00	15.00	15.00	15.00	15.00
Net Other Income	15.00	15.00	15.00	15.00	15.00
Net Income	-8,357.00	-8,021.00	-7,221.00	-7,971.00	-7,621.00

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Accrual Basis

**Crescent Sanitary District - Actual
Profit & Loss Budget Overview
July 2024 through June 2025**

	May 25	Jun 25	TOTAL Jul '24 - Jun 25
Ordinary Income/Expense			
Income			
4660 · Utility Revenue	28,970.00	28,970.00	347,640.00
4665 · Klamath County Property Taxes	3,750.00	3,750.00	45,000.00
4680 · Utility Revenue Refunds	-50.00	-50.00	-600.00
4910 · Late Fees	700.00	700.00	8,400.00
Total Income	33,370.00	33,370.00	400,440.00
Gross Profit	33,370.00	33,370.00	400,440.00
Expense			
5100 · Wages & Associated Payroll Cost			
5105 · Wages Expense	15,660.00	15,660.00	187,920.00
5107 · Wages Expense - On Call	1,520.00	1,520.00	18,240.00
5108 · Stipend - Medical	434.00	434.00	5,208.00
5110 · Payroll Employer's Cost	2,640.00	2,640.00	31,680.00
5120 · Workmans Compensation Expense	680.00	680.00	8,160.00
5130 · Accrued Vacation Expense	325.00	325.00	3,900.00
5135 · Accrued Sick Absence Expense	325.00	325.00	3,900.00
5150 · Payroll Services Cost	170.00	170.00	2,040.00
Total 5100 · Wages & Associated Payroll Cost	21,754.00	21,754.00	261,048.00
6200 · Contract Services			
6210 · Accounting Fees	500.00	500.00	6,000.00
6240 · Audit Fee	0.00	0.00	8,500.00
6250 · Consulting	2,650.00	2,650.00	31,800.00
6280 · Outside Contract Services	3,150.00	3,150.00	37,800.00
Total 6200 · Contract Services	6,300.00	6,300.00	84,100.00
6400 · Facilities & Vehicles			
6410 · Decomissioning	430.00	430.00	5,160.00
6420 · Facilities Repair & Maint	170.00	170.00	2,040.00
6440 · Vehicle Gas & Fuel	585.00	585.00	7,020.00
6450 · Vehicle Repairs and Maintenance	1,250.00	1,250.00	15,000.00
Total 6400 · Facilities & Vehicles	2,435.00	2,435.00	29,220.00
6500 · Field Equipment Maintenance			
6510 · Chlorination	2,440.00	2,440.00	26,838.00
6515 · Communication	84.00	84.00	1,008.00
6520 · Field Equipment Maint & Repairs	1,167.00	1,167.00	14,004.00
6530 · Field Supplies	667.00	667.00	8,004.00
6540 · Maintenance Tools	375.00	375.00	4,500.00
6580 · Testing	450.00	450.00	5,100.00

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Accrual Basis

**Crescent Sanitary District - Actual
Profit & Loss Budget Overview
July 2024 through June 2025**

	May 25	Jun 25	TOTAL Jul '24 - Jun 25
Total 6500 · Field Equipment Maintenance	5,183.00	5,183.00	59,454.00
6600 · Utilities			
6610 · Electric	1,150.00	1,150.00	13,800.00
6620 · CenturyLink	130.00	130.00	1,560.00
Total 6600 · Utilities	1,280.00	1,280.00	15,360.00
7000 · Office Expense			
7140 · Bank Fee	5.00	5.00	60.00
7150 · Business Expenses	70.00	70.00	840.00
7160 · Business Registration Fees	0.00	110.00	110.00
7170 · Credit Card Service	175.00	175.00	2,100.00
7200 · Garbage Service	18.00	18.00	216.00
7240 · Insurance - Property/Casualty	975.00	975.00	11,700.00
7270 · License and Fees	260.00	260.00	3,120.00
7320 · Office Supplies	170.00	170.00	2,040.00
7330 · Office Equipment & Software	0.00	1,000.00	1,200.00
7340 · Operations Certifications	0.00	0.00	600.00
7360 · Property Lease	1,100.00	1,100.00	13,200.00
7370 · Postage, Mailing Service	235.00	235.00	2,820.00
7400 · Subscriptions, Membership Dues	15.00	15.00	908.00
7415 · Stipend - CSD Board	350.00	350.00	4,200.00
7420 · Training	0.00	750.00	3,000.00
7430 · Telephone Expense-Verizon	281.00	281.00	3,372.00
7440 · Taxes - Not UBIT	0.00	0.00	440.00
7465 · Employee Uniforms	0.00	0.00	300.00
7470 · Web Design and Maintenance	0.00	0.00	850.00
Total 7000 · Office Expense	3,654.00	5,514.00	51,076.00
Total Expense	40,606.00	42,466.00	500,258.00
Net Ordinary Income	-7,236.00	-9,096.00	-99,818.00
Other Income/Expense			
Other Income			
8000 · Other Income			
8070 · Interest Income	15.00	15.00	180.00
Total 8000 · Other Income	15.00	15.00	180.00
Total Other Income	15.00	15.00	180.00
Net Other Income	15.00	15.00	180.00
Net Income	-7,221.00	-9,081.00	-99,638.00

Crescent Sanitary District - Actual Profit & Loss Budget Overview July 2024 through June 2025

	Jul '24 - Jun 25
Ordinary Income/Expense	
Income	
4660 · Utility Revenue	347,640.00
4665 · Klamath County Property Taxes	45,000.00
4680 · Utility Revenue Refunds	-600.00
4910 · Late Fees	8,400.00
Total Income	400,440.00
Gross Profit	400,440.00
Expense	
5100 · Wages & Associated Payroll Cost	
5105 · Wages Expense	187,920.00
5107 · Wages Expense - On Call	18,240.00
5108 · Stipend - Medical	5,208.00
5110 · Payroll Employer's Cost	31,680.00
5120 · Workmans Compensation Expense	8,160.00
5130 · Accrued Vacation Expense	7,800.00
5150 · Payroll Services Cost	2,040.00
Total 5100 · Wages & Associated Payroll Cost	261,048.00
6200 · Contract Services	
6210 · Accounting Fees	6,000.00
6240 · Audit Fee	8,500.00
6250 · Consulting	31,800.00
6280 · Outside Contract Services	37,800.00
Total 6200 · Contract Services	84,100.00
6400 · Facilities & Vehicles	
6410 · Decomissioning	5,160.00
6420 · Facilities Repair & Maint	2,040.00
6440 · Vehicle Gas & Fuel	7,020.00
6450 · Vehicle Repairs and Maintenance	15,000.00
Total 6400 · Facilities & Vehicles	29,220.00
6500 · Field Equipment Maintenance	
6510 · Chlorination	26,838.00
6515 · Communication	1,008.00
6520 · Field Equipment Maint & Repairs	14,004.00
6530 · Field Supplies	8,004.00
6540 · Maintenance Tools	4,500.00
6580 · Testing	5,100.00
Total 6500 · Field Equipment Maintenance	59,454.00
6600 · Utilities	
6610 · Electric	13,800.00
6620 · CenturyLink	1,560.00
Total 6600 · Utilities	15,360.00
7000 · Office Expense	
7140 · Bank Fee	60.00
7150 · Business Expenses	840.00
7160 · Business Registration Fees	110.00
7170 · Credit Card Service	2,100.00
7200 · Garbage Service	216.00
7240 · Insurance - Property/Casualty	11,700.00
7270 · License and Fees	3,120.00
7320 · Office Supplies	2,040.00
7330 · Office Equipment & Software	1,200.00
7340 · Operations Certifications	600.00
7360 · Property Lease	13,200.00
7370 · Postage, Mailing Service	2,820.00
7400 · Subscriptions, Membership Dues	908.00

Crescent Sanitary District - Actual
Profit & Loss Budget Overview
July 2024 through June 2025

	Jul '24 - Jun 25
7415 · Stipend - CSD Boad	4,200.00
7420 · Training	3,000.00
7430 · Telephone Expense-Verizon	3,372.00
7440 · Taxes - Not UBIT	440.00
7465 · Employee Uniforms	300.00
7470 · Web Design and Maintenance	850.00
Total 7000 · Office Expense	51,076.00
Total Expense	500,258.00
Net Ordinary Income	-99,818.00
Other Income/Expense	
Other Income	
8000 · Other Income	
8070 · Interest Income	180.00
Total 8000 · Other Income	180.00
Total Other Income	180.00
Net Other Income	180.00
Net Income	-99,638.00